The next level of profitable growth

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The global market for healthcare is undergoing a massive transformation

Healthcare trends ...
- Demographic shift
- Population growth
- Growing chronic disease burden
- Patient as a consumer
- Staff shortage
- Increasing cost pressure
- Value-based reimbursement

... and implications for providers
- Managing health
- Industrialization
- Consolidation

Siemens Healthineers is uniquely positioned to help healthcare providers to ...
- ... expand precision medicine
- ... transform care delivery
- ... improve patient experience
- ... digitalize healthcare
We drive our company to the next level of profitable growth

- Imaging
  - Digital
  - Continuously innovating and making new markets
- Diagnostics
  - Workflow
  - Path to market growth and expanding workflow leadership
- Advanced Therapies
  - Procedures
  - Transforming to new levels of profitable growth

Our priorities

- Drive share gains in growth markets
- Drive share gains with leading providers
- Drive our own digital transformation
SOMATOM X.cite
Intelligent user guidance
syngo Virtual Cockpit isn’t commercially available in all countries. For regulatory reasons, its future availability can’t be guaranteed.
AI-Rad Companion Chest CT

AI-assisted medical diagnosis

510(k) pending. This information about this product is preliminary, it is under development, not commercially available, and its future availability cannot be ensured.
Advanced Therapies

Innovate modalities

ARTIS icono

3-in-1 next generation image-guidance for minimally invasive therapy
Corindus
Robot-assisted vascular interventions
Corindus

Toronto, November 1st, 2019:
First in-human robotic-assisted neuro intervention

The solution is work in progress. Its future availability cannot be guaranteed. Courtesy Toronto Western Hospital and Krembil Brain Institute, Canada.
We leverage our strengths in Imaging, Advanced Therapies and Digital

**Imaging**
- Innovate modalities
- Expand diagnostic offerings
- Lead clinical decisions

**Advanced Therapies**
- Innovate modalities
- Expand in procedures
- Lead precision

Expand core markets and make new markets
RSNA 2019: Shaping the future of healthcare
We focus on the digital transformation of healthcare to improve patient care

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<td>SOMATOM X.cite Intelligent user guidance</td>
<td>ARTIS icono Enhancing minimally invasive procedures</td>
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<td>syngo Virtual Cockpit Remote scan operations</td>
<td>Corindus Enabling reproducible results through robotic precision</td>
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<td>AI-Rad Companion Imaging decision support</td>
<td>Guidance and navigation Targeted tumor embolization</td>
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The next level of profitable growth

Comparable revenue growth\(^1\)

>5\% \ p.a.

Adj. EPS growth\(^2\)

\(~10\% \ p.a.\)

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1 Y-o-y on a comparable basis; excluding translation and portfolio effects |
2 Adjusted for PPA, severance charges and acquisition-related transaction costs net of tax
We drive our company to the next level of profitable growth

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<th>Imaging Digital</th>
<th>Diagnostics Workflow</th>
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- Drive share gains in growth markets
- Drive share gains with leading providers
- Drive our own digital transformation

Our priorities
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